

**Manchester Health and Wellbeing Board
Report for Resolution**

Report to: Manchester Health and Wellbeing Board – 1 November 2017
Subject: Manchester Single Hospital Service – update on current position
Report of: Peter Blythin, Director SHS Programme

Summary

Good progress has been made towards the creation of a Single Hospital Service for Manchester.

On 1 October 2017 Central Manchester University Hospitals NHS Foundation Trust (CMFT) and University Hospital of South Manchester NHS Foundation Trust (UHSM) merged to create a new organisation: Manchester University NHS Foundation Trust (MFT). This milestone marks the completion of 'Project One' within the Single Hospital Service Programme.

MFT now is implementing the integration/benefit plans developed as part of the merger planning process.

The anticipated completion date for 'Project Two', the transfer of North Manchester General Hospital, into Manchester University Foundation Trust, remains at October 2018- April 2019.

Recommendations

The Board is asked to: note the current position with the Manchester Single Hospital Service Programme.

Board Priority(s) Addressed:

| Health and Wellbeing Strategy priority | Summary of contribution to the strategy |
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| Getting the youngest people in our communities off to the best start | A Single Hospital Service Programme will optimise the provision of healthcare services to young people across Manchester and so minimise any adverse effects. |
| Improving people's mental health and wellbeing | |
| Bringing people into employment and ensuring good work for all | The proposed new Single Hospital Service organisation will aim to be an employer of choice, providing access to employment opportunities for local people and excellent training and career paths for a broad range of healthcare professionals. |

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| Enabling people to keep well and live independently as they grow older | A Single Hospital Service will ensure effective standardisation of hospital services in Manchester so that residents are able to access the best and most appropriate healthcare, regardless of where they live. |
| Turning round the lives of troubled families as part of the Confident and Achieving Manchester programme | |
| One health and care system – right care, right place, right time | The Single Hospital Service will help to facilitate development and implementation of the most appropriate care provision. |
| Self-care | |

Lead board member:

Kathy Cowell – Chair, MFT
Jim Potter – Chair, PAHT

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Background documents (available for public inspection):

None

1.0 Introduction

- 1.1 The purpose of this paper is to provide an update for the Health and Wellbeing Board on the City of Manchester Single Hospital Service (SHS) Programme.

2.0 Background

- 2.1 The proposal to establish a Single Hospital Service in Manchester forms an integral part of the Manchester Locality Plan and is designed to deliver a wide range of benefits to the local population.
- 2.2 The Programme is being delivered through two linked projects. Project One is the merger of Central Manchester University Hospitals NHS Foundation Trust (CMFT) and University Hospital of South Manchester NHS Foundation Trust (UHSM).
- 2.3 Project Two is the proposal for the newly created Manchester University NHS Foundation Trust to acquire North Manchester General Hospital (NMGH) from Pennine Acute Hospital NHS Trust (PAHT). The acquisition is expected to take place 12-18 months after the authorisation of the new NHS Foundation Trust.

3.0 Progress to Date

3.1 Project One

- 3.1.1 The merger of CMFT and UHSM gained Competition and Market Authority (CMA) clearance on 1 August 2017.
- 3.1.2 A detailed review of the proposed merger was undertaken by NHS Improvement (NHS I). A further Independent Reporting Accountant process was undertaken to help assure NHS I, the Boards of UHSM and CMFT, and the Interim Board of the new Trust that the plans for the merger were sufficiently robust.
- 3.1.3 In September 2017 NHS I formally indicated their support for the merger of CMFT and UHSM. Thereafter a series of legal and technical process were completed to enable the transaction to take place.
- 3.1.4 CMFT and UHSM merged, on 1 October, to create a new organisation, Manchester University NHS Foundation Trust (MFT). CQC registration has been secured and NHS I has issued an NHS Provider Licence.
- 3.1.5 Arrangements have been established to ensure that, in the days and weeks following the merger, the organisation will retain a focus on maintaining safe and high quality services for patients while also minimising change for staff. Plans have been developed to deliver key organisational arrangements including the establishment of a new Council of Governors, at the earliest practicable opportunity.

3.1.6 High level plans to deliver benefits to patients were developed as part of the merger planning process. Some of the smaller schemes, including the development of a single kidney stone services and the introduction of a Trust wide urgent gynaecology service, are on track to be delivered within the first hundred days. Plans for larger scale service improvements, that are more complex to deliver, will continue to be developed in conjunction with clinical teams.

3.2 Project Two

3.2.1 NHS Improvement (NHS I) has opened a dialogue with the relevant organisations, including MFT and Salford Royal NHS Foundation Trust (SRFT) regarding the long term future of PAHT, and this encompasses the process by which the acquisition of NMGH will be managed. Manchester Health and Care Commissioning (MHCC) and the Greater Manchester Health and Social Care Partnership (GMH&SCP) team will play leading roles in this process.

3.2.2 The anticipated completion date for Project Two remains at October 2018 – March 2019.

3.3 Communication and Engagement

3.5.1 Communication and engagement with internal and external stakeholders continues to be a key focus for the SHS Programme.

3.5.2 Regular dialogue with community groups and stakeholders will continue into Project Two and will be expanded to include those who have a specific interest in the NMGH site. Engagement regarding the development of plans to deliver changes to clinical services, in order to deliver SHS benefits, will also be maintained.

3.5.3 Plans developed by Communications, Engagement and Organisational Development leads within MFT are being enacted to support staff through the process of change. A number of briefings have been cascaded throughout the organisations and face to face staff engagement sessions, led by Executive Directors, continue.

4.0 Conclusion

4.1 The creation of MFT marks a key milestone for the Single Hospital Service Programme and allows the delivery of a number of SHS benefits to be progressed. Work to commence Project Two, the transfer of NMGH into MFT, has begun and it is expected that this will conclude October 2018 – March 2019.